



## Manager Profile

# Thomas Erbedinger

## Graduate in Business Administration (Dipl.-Kfm.)

Function: CSCO / VP / Director

### Contact

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### Qualifications

- Supply Chain Controlling
- Master Key User SAP WM, SD, PP, MM
- Management by KPI

### Collaboration with Investors

Private Equity: Triton  
Partners/Moonlake  
Capital/Ardian/Perusa

### Languages

German



English



### Core Competencies

- Extensive experience in leading international and strategic multi-site projects as well as in strategy and organizational development
- Proven track record in strategic restructuring and transformation programs (distribution networks, logistics centers brownfield/greenfield, order management including digitalization, S&OP, procurement)
- Sustainable process and cost optimization in global supply chains (Europe, USA, Asia)
- Many years of experience in production planning and control, implementation of modern planning tools such as MES (OEE), planning boards in complex production environments.
- Expert in the design and implementation of S&OP in complex multi-site structures with support of AI
- Extensive experience with modern management methods and tools such as Value Stream Mapping, Distribution Requirement Planning, Transport Management Planning, Balanced Scorecard, SWOT, KAIZEN
- Supplier Relationship Management and Customer Relationship Management
- Setup of international supply chain organizations, recruitment and development of high-performing and motivated teams, confident leadership of international teams through change processes
- In-depth knowledge in building and managing KPI systems
- Extensive experience in third-party operations: logistics, transportation and manufacturing, including contract design, freight tenders and foreign trade (customs)

### Industry Experience

- Metal processing, FMCG, metering, dosing and dispensing systems, plant engineering, electrical industry, cosmetics, plastics technology, printing technology, promotional products



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### Selected Projects:

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|------------------|--|
| <b>5 Months</b>  | <b>Purmo Group Schweden, Operational Project Lead Design of the Nordics distribution footprint</b><br>Development of a business case for the best-case scenario, restructuring of the Nordics distribution footprint, execution of center-of-gravity analyses to identify the optimal setup considering service level, transportation and warehousing costs. |
| <b>16 Months</b> | <b>BNP Paribas, ARVAL Germany – Program Manager Strategic Logistics Restructuring</b><br>Design and leadership of the strategic transformation program for the implementation of the logistics strategy. Restructuring of operations, organizational development and digitalization.   |
| <b>3 Months</b>  | <b>NDA – Interim Program Manager (Global market leader in pluggable installation technology)</b><br>Design of a European distribution footprint, development of a forecasting concept for inbound and outbound material flows including container management, concept development for restructuring a cross-site intralogistics setup.                       |
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### Professional Experience:

- |                          |   |
|--------------------------|---|
| <b>Since 05/2023</b>     | <b>Interim Executive</b><br><b>Supply Chain Excellence E2E, Munich</b>  |
| <b>01/2020 – 04/2023</b> | <b>Vice President Supply Chain EMEA</b><br><b>WernerCo, Weilheim</b><br>Responsible for demand planning (S&OP), warehousing, transportation, inventory, customs, contract logistics, production planning and operational purchasing. Member of the European Leadership Team. Budget: double-digit € million; 5 direct reports, 136 employees (DE, HU, UK, FR) |
| <b>01/2017 – 12/2019</b> | <b>Chief Supply Chain Officer, Power of Attorney, Member of the executive management team</b><br><b>ADA Cosmetic GmbH, Kehl</b><br>Responsible for the global supply chain; customs officer. Budget: double-digit € million; purchasing volume: double-digit € million; 6 direct reports, 122 employees (Hong Kong, CN, MY, CZ, UK, USA, DE)                  |
| <b>01/2009 – 12/2016</b> | <b>Head of Supply Chain Management &amp; Production</b><br><b>Senator GmbH &amp; Co. KGaA, Groß-Bieberau</b><br><b>Manufacturer of plastic writing instruments, finishing of ceramics</b><br>Responsible for supply chain, inside sales, order management, production, production planning and procurement (DE, UK, FR, PL, USA)                              |